



The Departments and Units of arcep

as of the 1st december 2021

EXECUTIVE BOARD

Serge
ABITEBOUL



Maya
BACACHE



Joëlle
COTTENYE



CHAIRWOMAN
Laure
de La **RAUDIÈRE**



Emmanuel
GABLA



Monique
**LIEBERT-
CHAMPAGNE**



François
LIONS



Advisor
Virginie
MATHOT-DE RAINCOURT

GENERAL-DIRECTOR

Cécile **DUBARRY**

GENERAL
SECRETARY

Céline
BREDÈCHE

HUMAN RESOURCES
Véronique **CARNOLI**
Monique **GIRAUDON**

FINANCIAL AFFAIRS
Isabelle **HAGNÉRE**

INFORMATION MANAGEMENT
Raphaël **DESMARIS**

INFORMATION SYSTEMS
Jean-Philippe **MOREAU**
Isabelle **PEUDENNIER**

DIRECTORATE
FOR LEGAL
AFFAIRS

Elisabeth
SUEL

Deputy
Agate **ROSSETTI**

MOBILE MARKET AND
SCARCE RESOURCES
Aurore **MARTINAT**
Annabel **GANDAR**

INFRASTRUCTURE
AND OPEN NETWORKS
Agate **ROSSETTI**
Remy **MAECKER**

DIRECTORATE FOR
EUROPEAN AND
INTERNATIONAL AFFAIRS

Anne
LENFANT

EUROPEAN AFFAIRS UNIT
Rodolphe **LE RUYET**

INTERNATIONAL AFFAIRS UNIT
Antoine **SAMBA**

DIRECTORATE FOR
ECONOMY, MARKETS
AND DIGITAL AFFAIRS

Anne
YVRANDE BILLON

Deputy
Hubert **VIRLET**

MARKET OBSERVATORIES
Anne-Laure **DURAND**

ECONOMIC ANALYSIS
AND DIGITAL INTELLIGENCE
Adrien **HAÏDAR**
Chiara **CACCINELLI**

MODELS AND TARIFFS
Hubert **VIRLET**
Aurèle **FONTAINE**

COST AND POSTAL,
PRESS AND AUDIOVISUAL TARIFFS
Hicham **ABBAS**

DIRECTORATE FOR
COMMUNICATIONS
AND PARTNERSHIPS

Clémentine
BEAUMONT

DIRECTORATE
FOR MOBILE AND
INNOVATION

Franck
TARRIER

FREQUENCY
AND TECHNOLOGIES
Anne-Lise **THOUROUDE**

MOBILE SPECTRUM AWARDS
Patrick **LAGRANGE**

MOBILE COVERAGE
AND INVESTMENTS
Guillaume **DECORZENT**
Stéphanie **GUEBET**

MOBILE MARKET REGULATION
Lénaïg **CATZ**
Hélène **MACHART**

FREQUENCY MANAGEMENT
Jean-Luc **STEVANIN**
Johann **MENNEGUERRE**

DIRECTION FOR FIBER,
INFRASTRUCTURE
AND TERRITORIES

DEPUTY
GENERAL-DIRECTOR
Olivier **COROLLEUR**

Deputy
Ghislain **HEUDE**

CONNECTED TERRITORIES
Agnès **DOMERGUE**

COPPER AND INFRASTRUCTURE
Mohamed **TOUMI**

FIXED COVERAGE
AND DEPLOYMENTS
Guillaume **GARNIER**
Antonin **BORGNON**

OPTICAL FIBER
Anne-Lou **ROGUET**

DIRECTORATE FOR
INTERNET, PRINT MEDIA,
POSTAL AND USERS

Loïc
DUFLOT

Deputy
Olivier **DELCLOS**

OPERATORS AND LEGAL
OBLIGATIONS
David **EPELBAUM**

ENTERPRISE MARKETS
Adrien **LAROCHE**

OPEN INTERNET
Aurore **TUAL**
Samih **SOUISSI**

DATA-DRIVEN REGULATION
Pierre **DUBREUIL**

INDUSTRIES AND
POSTAL MARKETS
Ferouz **EL HATRI**

PRINT MEDIA
DISTRIBUTION
Olivier **DELCLOS**